



## SECTION ONE

Defining Characteristics of Catholic Schools

**9** Defining Characteristics



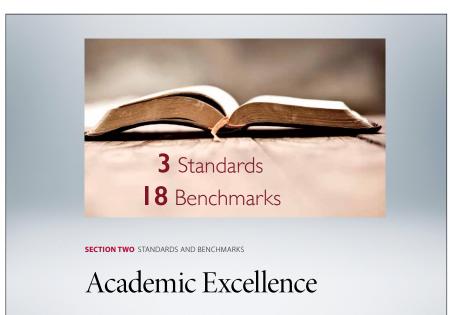
Mission and Catholic Identity





SECTION TWO STANDARDS AND BENCHMARKS

Governance and Leadership





SECTION TWO STANDARDS AND BENCHMARKS

**Operational Vitality** 



# Standards and Benchmarks for **Operational Vitality**

# **Financial Planning**



# Standard 10

An excellent Catholic school provides a feasible three to five year financial plan that includes both current and projected budgets and is the result of a collaborative process, emphasizing faithful stewardship.

# **Human Resources/Personnel** Standard II

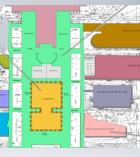
An excellent Catholic school operates in accord with published human resource/personnel policies, developed in compliance with (arch)diocesan policies and/ or religious congregation sponsorship policies, which affect all staff (clergy, religious women and men, laity and volunteers) and provide clarity for responsibilities, expectations and accountability.



# **Facilities Maintenance Planning**

Standard 12 An excellent Catholic school develops and maintains a facilities, equipment, and technology management **plan** designed to continuously support the implementation of the educational mission of the

school.



# Standard 13: ADVANCEMENT PLANNING

An excellent Catholic school enacts a comprehensive plan for institutional advancement based on a compelling <u>mission</u> through:





### STANDARD

13

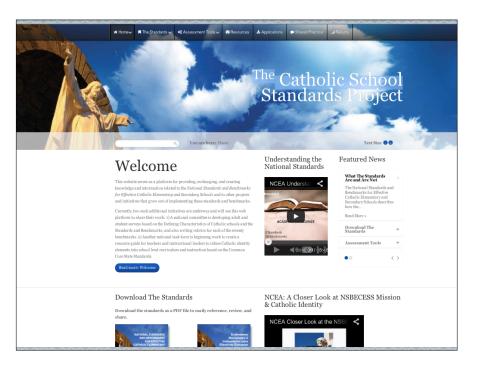
An excellent Catholic school enacts a comprehensive plan for institutional advancement based on a compelling mission through communications, marketing, enrollment management, and development. 13.1 CM Plan Insures Contemporary, Technologies for Communication, Data Bases, and Accountability

13.2 Supervised Annual and Continuous Review of Enrollment and Retention (Measurement/ Analysis)

13,3 Development Plan Ensures Key Strategies to Identify, Grow and Maintain Funding Prospects









#### Assessment Tools

N stational Standards and Benchmarks for Effective Catholic Elementary and Secondary Schools (NSEECS) provide Catholic school sponsors and tablobalers with a sound of criteria which they can confidently use to develop tools and resources for archenic accredition, self-suscement, reflection, strategie account of an advelopment based on the Standards support implementation of best practice and growth in excellence at the school and disconsan/network leeds.

#### Research and Publications

The March 2012 issue of Momentum contains several articles about the standards and about using the standards for renewal and visioning, goal setting, planning, selfassessment, accreditation, resource allocation, capacity building, and collaboration.

#### Surveys

In early going, the Center for Chitalic School Effectiveness, School of Education, Lapula, University Chicago hovegals together a national committee of Chitalic endoses to develop adult and attent table/older enversion for the Defining Grant entertistics and the School and Benchmark. The Educing undifficial and table/bally testing of the servery by AdvanceD1 to March, 2012, the arrays will be embedded into the AdvanceD evaluative frameworks for accreding Chitalic endose and discusses, and will also be variables to all Chatalic endoses and some stress on the space.

Survey Development Committee members are: Lorraine A. Ozar, Ph.D. (Chair), Loyola University Chicago; Susan Ferguson, Ed.D. University of Dayton; Adam Krueckeberg, Boston College; Kathleen Schwartz, Ed.D., Diocese of Venice FI, Patricia Weitzel-O'Neill, Ph.D., Boston College.

#### Rubrics

In andy 2012, the Criter for Chulo School Effectivenes, School of Zhatexino, Logalu University Chiago Stronght together a national committee of Chulcic beneficient to the observed fractoriants, which schools can use to a stars which there can use the observed fractoriants. There are breaked in this Advance De calculation threatmants, which schools can use to a stars which there can use the observed fractoriants. There are breaked in the Advance De calculation of the stars if fractoriants, which schools can use to a stars which there are calculated in the Advance De calculation of the stars if fractoriants, which schools can discover, and will also be available to all Catholic schools and discovers at no cut through the Chulo School Stars Provide Pr

Rubric Development Committee members are: Lorraine A. Ozar, Ph.D. (Chair), Loyola University Chicago; Susan Ferguson, Ed.D. University of Dayton; Adam Krueckeberg, Boston College; Kathleen Schwartz, Ed.D., Diocese of Venice FL, Patricia Weitzel-O'Neill, Ph.D., Boston College.

#### Other Self-Assessment Tools

Declassional Development

Plans are taking shape to develop additional self-assessment tools based on the NSBECS, including checklists related to the Standards and Benchmarks, and reflection questions and discussion protocols around the Defining Characteristics. As they develop, these tools and resources will also be available at no cost on this web site.

### Catholic Identity Defining Characteristics Surveys - Now Available in Spanish

The Catholic Identity Defining Characteristics Surveys provide reliable stakeholder perceptions regarding the school's general adherence to the nine Defining Characteristics of Catholic schools.

The surveys are provided in interactive PDF format. They may be printed out and distributed as hard copies to be completed by hand, or they may be given to participants to fill in electronically and return via email attachment or hard copy. Detailed directions for distributing and taking the surveys electronically are given below.

#### HOW TO USE:

Step 1: The school can send participants a link to a specific survey at this web site and ask them to follow the directions in Step 2 below. OR The school can download a specific survey, save it to the school computer, send it to the participants as an email attachment, and ask them to follow the directions in Step 2.

Step 2: Participants should open the survey (either by dicking on the link provided or by opening the attachment provided), complete it electronically, save the completed version to their computer, and then return their saved completed version to the school or designated person (email provided) via email attachment. OR Participants should print a hard copy of their saved completed survey and return it to school.

In the near future, the Catholic School Standards Project will offer schools the option of an **online survey version** that will generate basic summary results and provide a spreadsheet with raw data for further analysis.

### English

- 1. Catholic Identity Defining Characteristics Staff Survey
- Catholic Identity Defining Characteristics Parent Survey
   Catholic Identity Defining Characteristics Student Survey
- 4. Catholic Identity Defining Characteristics Student Survey Grades 9-12

#### Spanish

- Catholic Identity Defining Characteristics Staff Survey (Spanish)
   Catholic Identity Defining Characteristics Parent Surve (Spanish)
- Catholic Identity Defining Characteristics Student Survey Grades 5-8 (Spanish)
   Catholic Identity Defining Characteristics Student Survey Grades 9-12 (Spanish)
  - ridentity Defining Characteristics Student Survey Grades 9-12 (Span

Spanish translations were provided through the generosity of AdvancED Accrediting Agency.



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Download All Defining Characteristics Surveys (in Spanish)

Commu	nity Survey
Defining Characteristics of Catholic Schoo Instructions:	ls: Survey for Parents / Community Stakeholders
	is about your school. Read each statement and choose the lease answer each question honestly. Your response will b
Gender:	Male
Race:	Female Fe
Ethnicity:	Hispanic Not Hispanic or Latino
Religious Affiliation:	Catholic Non-Catholic
Adults Relation to School:	Parent Community Member Other
Oldest Child's Grade in this School:	4th grade or below       5th grade       6th grade       7th grade       8th grade       9th grade       10th grade       10th grade       11th grade       12th grade

## Catholic Identity Defining Characteristics Parents/ **Community Survey**

Please rate the following statements from Strongly Agree (5) to Strongly Disagree (1)	Strongly Agree (5)	4	з	2	Strongly Disagree (1)	Don't Knov	
<ol> <li>Students in our school are encouraged, through all aspects of their school experience, to develop a closer relationship with Jesus Christ.</li> </ol>							
2. Our school is a community that prays together.							
<ol><li>Our school is a community that lives the Gospel message through service to the poor and those in need.</li></ol>							
<ol> <li>Our school makes Jesus and the teachings of the Catholic Church known to all students.</li> </ol>							
<ol><li>Symbols of the Catholic faith are displayed throughout our school.</li></ol>							
<ol><li>Our school upholds high standards of excellence in all it offers.</li></ol>							
7.In addition to academics and faith formation, our school offers experiences in the arts, athletics, and other extracurricular and service opportunities that contribute to the education of the whole child.							
8. Our school supports the social, emotional, and spiritual growth of every student.							
<ol> <li>The program of instruction in our school leads students to seek wisdom and truth, with a clear understanding of right and wrong.</li> </ol>							
10. The learning environment in our school fosters self- discipline so that students can become more independent learners.							
11. Our school instills in students the responsibility to promote Gospel values and social justice in the world.							
12. Administrators in our school understand, accept and model the teachings of the Catholic Church.							

# Encuesta para los padres y la comunidad sobre las características que definen la identidad católica

#### Instruccion

El propósito de esta encuesta es conocer sus opiniones acerca de la escuela. Lea cada enunciado y seleccione la respuesta que represente mejor su opinión. Anote su respuesta en la hoja de respuestas proporcionada. Las respuestas abiertas deben ser registradas en este documento de la encuesta. Responda cada pregunta con honestidad. Sus respuestas son totalmente confidenciales. Devuelva tanto esta encuesta como la hoja de respuestas.

Sexo:		Masculino
		Femenino
Raza:		Indio americano o nativo de Alaska
		Asiático
		Negro o afroamericano
		Nativo de Hawái o de otras islas del Pacífico
		Blanco
		Dos o más razas
Etnicidad:		Hispano
		No soy hispano ni latino
Afiliación religiosa:		Católica
		No católica
Relación con la escuela:		Padre/madre
		Miembro de la comunidad
		Otra
Grado de su hijo mayor en esta escuela:		4º grado o inferior
		5° grado
		6° grado
		7° grado
		8° grado



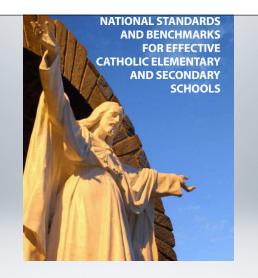
## Guided Process for Rubric Scoring Overview

The Guided Process for Rubric Scoring (GPRS) is an interactive, electronic worksheet that carefully outlines a nine-step process that local school teams (teachers, parents, boards members) can use to assess their school's performance on any one of the 70 Benchmarks in the National Standards and Benchmarks for Effective Catholic Elementary and Secondary Schools (NSBECS). The GPRS builds on the original Benchmark Rubric Worksheets and goes much deeper in directing a team's self-assessment work. When school teams use the GPRS in conjunction with the Benchmark Rubrics they are guided through defined steps that help them to: a) build a shared understanding of what the benchmark means for their school performance, b) develop a plan for gathering and recording evidence, c) analyze the evidence and summarize findings, and e) project next steps for school improvement. When used online, the GPRS links directly with the benchmarks, rubrics, and other relevant resources on the Catholic School Standards Project website



GPRS worksheet is based on the work of Lorraine Ozar, Ph.D. and Patricia WeitzelO'Neill, Ph.D. It was designed by the Roche Center for Catholic Education. Lynch School of Education, Boston College and formatted by Johanna Tan. The content contained in the GPRS may not be altered, edited, or amended. Any reproduction or use must include acknowledgement of the Andrew M. Greeley Center for Catholic Education, School of Education, Loyola University Chicago, and the Barbara and Patrick Roche Center for Catholic Education, Lynch School of Education, Boston College

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STEP 1 Identify your benchmark	Benchmark:			ALIGN		The W	ork
Review the rubric for your selected benchmark	<ul> <li>score your selected</li> <li>Citck here to v</li> <li>opens the vebal</li> <li>computer screen</li> <li>computer screen</li> <li>when you open i</li> <li>computer screen</li> <li< th=""><th>lev the benchmark rubrid page. e window for the benchmark rubrid page. Window for the benchmark rubrid ocument by acting it mark to this document on your like benchmark rubrid: webpage, read and rk Rubrid Devrew<sup>3</sup>. Start Rubrid Devrew<sup>3</sup>. Start Rubrid Devrew<sup>3</sup>. I will be acting a start of the start of the start rubrid ruge, click on the "Download he benchmark hat you will be scoring- or your selected benchmark and review the testions to assist your reflections of the are the same interpretation of key terms receipts in the benchmark and rubrid" (An of the company of the benchmark and rubrid" (An of the are the same interpretation of key terms receipts in the benchmark and rubrid" (An of the are the same interpretation of key terms receipts in the benchmark and rubrid" (An of the are coming to the Catholic School Standard's and the same and the same rubrid (An of the same start of the same rubrid) (An of the same start of the same rubrid) (An of the same start of the same rubrid) (An of the same start of the same rubrid) (An of the same start of the same rubrid) (An of the same start of the same rubrid) (An of the same start of the same st</th><th></th><th></th><th></th><th></th><th></th></li<></ul>	lev the benchmark rubrid page. e window for the benchmark rubrid page. Window for the benchmark rubrid ocument by acting it mark to this document on your like benchmark rubrid: webpage, read and rk Rubrid Devrew <sup>3</sup> . Start Rubrid Devrew <sup>3</sup> . Start Rubrid Devrew <sup>3</sup> . I will be acting a start of the start of the start rubrid ruge, click on the "Download he benchmark hat you will be scoring- or your selected benchmark and review the testions to assist your reflections of the are the same interpretation of key terms receipts in the benchmark and rubrid" (An of the company of the benchmark and rubrid" (An of the are the same interpretation of key terms receipts in the benchmark and rubrid" (An of the are the same interpretation of key terms receipts in the benchmark and rubrid" (An of the are coming to the Catholic School Standard's and the same and the same rubrid (An of the same start of the same rubrid) (An of the same start of the same rubrid) (An of the same start of the same rubrid) (An of the same start of the same rubrid) (An of the same start of the same rubrid) (An of the same start of the same rubrid) (An of the same start of the same st					
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